

2010 Full Year Results - Vasco CIS abstract

Presentation to Analysts and Investors

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Update on business initiatives

Bob Kunze-Concewitz, CEO



Acquired distribution platform in key strategic Russian market

- > On March 1, 2011 Gruppo Campari acquired of a 80% stake in Vasco CIS, a spirits and wines importation and distribution company based in Moscow, for € 6.4 million. Put/call option on residual 20% stake to be exercised in 2012 (estimated value of € 1.8 million)
- Vasco is a well established player in the Russian Federation and will form the foundation of the Group's commercial platform
- > **The transition of the Group's Brands** from the current distributors **to Vasco CIS** will start in July 2011 and will be completed by Jan 2012. In particular:
 - Campari, Old Smuggler, Glen Grant and Aperol on July 1st 2011
 - Cinzano and Mondoro on Jan 1st 2012
 - Odessa and the Group's still wines as soon as possible
- > Highly strategic market for Campari's portfolio, in particular:
 - > Cinzano vermouth # 2 player
 - > Mondoro is a leading imported sparkling wine
- > Following 2011 transition phase, in 2012 weight of Russia is expected to increase from 2% to 4% of Group's Sales